

EMW-2021-GR-APP-00074

Application Information

Application Number: EMW-2021-GR-APP-00074

Funding Opportunity Name: Fiscal Year (FY) 2021 Targeted Violence and Terrorism Prevention (TVTP)

Funding Opportunity Number: DHS-21-TTP-132-00-01

Application Status: Pending Review

Applicant Information

Legal Name: DC Homeland Security and Emergency Management Agency

Organization ID: 432

Type: State governments

Division:

Department:

EIN: (b)(6)

EIN Shared With Organizations:

DUNS: 024716420

DUNS 4: 0000

Congressional District: Congressional District 98, DC

Physical Address

Address Line 1: 2720 Martin Luther King Jr Avenue SE

Address Line 2: 2nd Floor

City: Washington

State: District Of Columbia

Province:

Zip: 20032-2601

Country: UNITED STATES

Mailing Address

Address Line 1: 2720 Martin Luther King Jr Avenue SE

Address Line 2: 2nd Floor

City: Washington

State: District Of Columbia

Province:

Zip: 20032-2601

Country: UNITED STATES

SF-424 Information

Project Information

Project Title: District of Columbia FY 2021 Targeted Violence and Terrorism Prevention Grant Program - Promising Practices: Multiple Projects Track - DC Targeted Violence Prevention Center

Program/Project Congressional Districts: Congressional District 98, DC

Proposed Start Date: Fri Oct 01 00:00:00 GMT 2021

Proposed End Date: Sat Sep 30 00:00:00 GMT 2023

Areas Affected by Project (Cities, Counties, States, etc.): District of Columbia

Estimated Funding

Funding Source	Estimated Funding (\$)
Federal Funding	\$735600
Applicant Funding	\$0
State Funding	\$0
Local Funding	\$0
Other Funding	\$0
Program Income Funding	\$0
Total Funding	\$735600

Is application subject to review by state under the Executive Order 12373 process? This application was made available to the State under the Executive Order 12372 Process for review.

Is applicant delinquent on any federal debt? false

Contacts

Contact Name	Email	Primary Phone Number	Contact Types
Charles Madden	(b)(6)		Primary Contact
Tristan Reed			Secondary Contact
Christopher Rodriguez			Signatory Authority Authorized Official

SF-424A

Budget Information for Non-Construction Programs

Grant Program: Targeted Violence and Terrorism Prevention Grant Program

CFDA Number: 97.132

Budget Object Class	Amount
Personnel	\$0
Fringe Benefits	\$0
Travel	\$600
Equipment	\$0
Supplies	\$0
Contractual	\$735000
Construction	\$0
Other	\$0
Indirect Charges	\$0
Non-Federal Resources	Amount
Applicant	\$0
State	\$0
Other	\$0
Income	Amount
Program Income	\$0

How are you requesting to use this Program Income? [\$budget.programIncomeType]

Direct Charges Explanation: Includes two projects described in the narrative.

Indirect Charges explanation:

Forecasted Cash Needs (Optional)

	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
Federal	\$95513	\$90763	\$90763	\$90763
Non-Federal	\$0	\$0	\$0	\$0

Future Funding Periods (Years) (Optional)

First	Second	Third	Fourth
\$367798	\$0	\$0	\$0

Remarks:

SF-424C

Budget Information for Construction Programs

Assurances for Non-Construction Programs

Form not applicable? false

Signatory Authority Name: Christopher Rodriguez

Signed Date: Tue May 25 13:33:56 GMT 2021

Signatory Authority Title: HSEMA Director

Certification Regarding Lobbying

Form not applicable? false

Signatory Authority Name: Christopher Rodriguez

Signed Date: Tue May 25 13:33:56 GMT 2021

Signatory Authority Title: HSEMA Director

Disclosure of Lobbying Activities

Form not applicable? true

Signatory Authority Name: Christopher Rodriguez

Signed Date:

Signatory Authority Title:

CERTIFICATION REGARDING LOBBYING

Certification for Contracts, Grants, Loans, and Cooperative Agreements

The undersigned certifies, to the best of his or her knowledge and belief, that:

(1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.

(2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions.

(3) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Statement for Loan Guarantees and Loan Insurance

The undersigned states, to the best of his or her knowledge and belief, that:

If any funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this commitment providing for the United States to insure or guarantee a loan, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions. Submission of this statement is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required statement shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

* APPLICANT'S ORGANIZATION

District of Columbia Government

* PRINTED NAME AND TITLE OF AUTHORIZED REPRESENTATIVE

Prefix: Dr. * First Name: Christopher Middle Name:

* Last Name: Rodriguez Suffix:

* Title: HSEMA Director / State Administrative Agent

* SIGNATURE: Charles Madden

* DATE: 05/20/2021

Application for Federal Assistance SF-424

* 1. Type of Submission:

- ☐ Preapplication
☒ Application
☐ Changed/Corrected Application

* 2. Type of Application:

- ☒ New
☐ Continuation
☐ Revision

* If Revision, select appropriate letter(s):

* Other (Specify):

* 3. Date Received:

05/20/2021

4. Applicant Identifier:

5a. Federal Entity Identifier:

5b. Federal Award Identifier:

State Use Only:

6. Date Received by State:

7. State Application Identifier:

8. APPLICANT INFORMATION:

* a. Legal Name:

District of Columbia Government

* b. Employer/Taxpayer Identification Number (EIN/TIN):

(b)(6)

* c. Organizational DUNS:

0247164200000

d. Address:

* Street1:

2720 Martin Luther King Jr. Ave, SE

Street2:

* City:

Washington

County/Parish:

* State:

DC: District of Columbia

Province:

* Country:

USA: UNITED STATES

* Zip / Postal Code:

20032-2601

e. Organizational Unit:

Department Name:

HSEMA

Division Name:

f. Name and contact information of person to be contacted on matters involving this application:

Prefix:

Mr.

* First Name:

Charles

Middle Name:

* Last Name:

Madden

Suffix:

Title:

Grants Bureau Chief

Organizational Affiliation:

Homeland Security and Emergency Management Agency

* Telephone Number:

(b)(6)

Fax Number:

* Email:

(b)(6)

Application for Federal Assistance SF-424

* 9. Type of Applicant 1: Select Applicant Type:

A: State Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

* Other (specify):

* 10. Name of Federal Agency:

Department of Homeland Security - FEMA

11. Catalog of Federal Domestic Assistance Number:

97.132

CFDA Title:

Financial Assistance for Targeted Violence and Terrorism Prevention

* 12. Funding Opportunity Number:

DHS-21-TTP-132-00-01

* Title:

Fiscal Year (FY) 2021 Targeted Violence and Terrorism Prevention (TVTP)

13. Competition Identification Number:

Title:

14. Areas Affected by Project (Cities, Counties, States, etc.):

Add Attachment

Delete Attachment

View Attachment

* 15. Descriptive Title of Applicant's Project:

District of Columbia FY 2021 Targeted Violence and Terrorism Prevention Grant Program - Promising Practices: Multiple Projects Track - DC Targeted Violence Prevention Center

Attach supporting documents as specified in agency instructions.

Add Attachments

Delete Attachments

View Attachments

Application for Federal Assistance SF-424**16. Congressional Districts Of:*** a. Applicant * b. Program/Project

Attach an additional list of Program/Project Congressional Districts if needed.

17. Proposed Project:* a. Start Date: * b. End Date: **18. Estimated Funding (\$):**

* a. Federal	<input type="text" value="735,600.00"/>
* b. Applicant	<input type="text" value="0.00"/>
* c. State	<input type="text" value="0.00"/>
* d. Local	<input type="text" value="0.00"/>
* e. Other	<input type="text" value="0.00"/>
* f. Program Income	<input type="text" value="0.00"/>
* g. TOTAL	<input type="text" value="735,600.00"/>

*** 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

- ☒ a. This application was made available to the State under the Executive Order 12372 Process for review on .
- ☐ b. Program is subject to E.O. 12372 but has not been selected by the State for review.
- ☐ c. Program is not covered by E.O. 12372.

*** 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)**☐ Yes ☒ No

If "Yes", provide explanation and attach

21. *By signing this application, I certify (1) to the statements contained in the list of certifications and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)**

☒ ** I AGREE

** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix: * First Name:

Middle Name:

* Last Name:

Suffix:

* Title: * Telephone Number: Fax Number: * Email: * Signature of Authorized Representative: * Date Signed:



Organization:

District of Columbia Homeland Security and Emergency Management Agency

Location: 2720 Martin Luther King Jr Ave SE, Washington, DC 20032

Application Track: Promising Practices: Multiple Projects

Project Type(s):

Raising Societal Awareness

Threat Assessment and Management Teams

Funds Requested: \$735,600

Project Abstract: The District of Columbia is the heart of the nation, with the seat of government and numerous symbolic monuments that make it an attractive target for targeted violence. The threat of domestic violent extremism, terrorism, school safety issues, political violence, identity-based violence, and others requires enhanced decision-making and situational awareness for executive leadership, first responders, and the public. To meet these threats, the District of Columbia Homeland Security and Emergency Management Agency will launch the Targeted Violence Prevention Center to proactively engage communities as trusted partners and increase communications addressing mobilization to violence by educating community members on risks and protective factors of violence. The Targeted Violence Prevention Center will unify violence prevention efforts and convene stakeholders engaged in threat assessments to automate reporting between different agencies, optimize case management, and record-keeping. The project will continue to expand its Mobilization to Violence Awareness Training to enhance the ability of local law enforcement, faith-based institutions, schools, and higher education institutions to recognize and report concerning behavior before it escalates to violence.

Needs Assessment

As we approach the 20th anniversary of the September 11th Attacks, we are reminded of the increasing complexity and evolving threat of terrorism. The District of Columbia (DC) is the seat of the U.S. Federal government and several international organizations drawing more than 24.6 million visitors worldwide each year. Learning from the January 6th, 2021 Storming of the United States Capitol, DC serves as an attractive target for violent extremist ideologies who seek to carry out acts of violence alone and with little apparent warning to disrupt American ideals, the continuity of government, and threaten public safety. In the National Capital Region Threat Intelligence Consortium's (NTIC) 2020 Annual Threat Assessment, Homegrown Violent Extremists and Racially Motivated Violent Extremists pose a high threat to DC, with at least five arrests of either DC-residents or those who targeted DC in 2019. This reinforces the vital role all DC agencies/departments, law enforcement, faith-based organizations, schools higher education institutions, and others serve in having a coordinated approach to identifying threats before they turn to violence. To meet these threats, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) would be able to convene Federal, regional, state, and local partners to identify, prevent, and respond to targeted violence and ensure the safety of citizens and communities.

Building on the funding from DHS FY2020 Targeted Violence and Terrorism Prevention (TVTP) Grant Program, HSEMA will continue to support the Mobilization to Violence Awareness Training (MVAT) Task Force and implement the training in local law enforcement agencies, faith-based institutions, schools, and higher education institutions. This project aims to expand the capacity of this program. The FY2020 also illustrated a few areas needing further investment to ensure the long-term sustainability of MVAT and support the DC's violence prevention policy priorities. These areas include:

1. Customizing MVAT materials to address the specific needs of stakeholders;
2. Delivering in-person MVAT training formats once it is safe to do so feasibly;
3. Developing capabilities to predict, detect, and counter-threat activity; and
4. Unifying violence prevention efforts across DC.

For the DHS FY2021 TVTP Grant Program, the MVAT will serve as a cornerstone of HSEMA's newest center that will be responsible for producing a comprehensive analysis of threats such as domestic violent extremism, terrorism, school safety issues, political violence, identity-based violence, and others to enhance decision-making and situational awareness for executive leadership, first responders, and the public. This team will adopt a multidisciplinary methodology to threat assessments building upon the HSEMA's all-crimes, all-hazards approach to preventing terrorism and targeted violence before crime or violence occurs. At the same time, integrating Federal, regional, state, and local partners to develop long-term interventions to reduce the number of people who mobilize to violence within communities.

The existing threat assessment and management services by Metropolitan Police Department's Youth and Family Services Division, DC Public Schools, DC Public Charter Schools, DC Criminal Justice Coordinating Council, DC Office of the Attorney General, DC Office of Gun Violence Prevention, and Consortium of Universities of the Washington Metropolitan Area will differ from this project since it will provide a multidisciplinary view of threats across DC and centralize information sharing these agencies/departments and the public.

The target population for MVAT services is estimated to be 5,500 individuals associated with DC's Interfaith Preparedness Advisory Group (120 people), DC's Office of Unified Communications (100 people), DC's Metropolitan Police Department (3,500 people), DC Fire and EMS (200 people), DC Department of Corrections (1,000 people), DC's School Safety Alliance (50 people) and the National

Capital Region University Consortium (500 people). The target population for threat assessment and management services is estimated to be 762,000 people associated with DC Public Schools (48,000 students), DC Public Charter Schools (39,000 students), Consortium of Universities of the Washington Metropolitan Area (300,000 students), and private businesses (375,000 employees).

Program Design

Problem Statement: The past year has emphasized the importance of having a multidisciplinary approach to violence prevention to combat the many threats that continue to grow in prevalence. The COVID-19 pandemic has spurred fringe groups and counter-protesters who seek to sow seeds of distrust and chaos, and the siege of the U.S. Capitol shows the ever-present threat of violence within DC. These events demonstrate why individuals within DC are at a higher risk of violence and susceptible to the mobilization of violence.

Program Goal(s): HSEMA will build upon its work under the DHS's FY2020 TVTP Grant Program by empowering community members (e.g., law enforcement, service providers, faith leaders, and other audiences) with the tools, training, and information that will enable them to identify and report behavior that could be indicative of an individual or group mobilizing to commit violence. Research has shown the most vulnerable individuals are the most susceptible to radicalization to violent extremism. To prevent targeted violence, local partners are best suited to detect, prevent, and counter against racialization. By increasing societal awareness of violent extremism and mobilization to violence, community members can serve as a force multiplier by sharing information on the threat environment, relevant risk and protective factors, and increased bystander knowledge of available referral networks (i.e., what to do upon recognition concerning behavior).¹

In addition to efforts to raise societal awareness, HSEMA will launch an initiative that would be the first of its kind within DC. The Targeted Violence Prevention Center (TVPC) will focus on identifying and responding to individuals at-risk of mobilizing to violence by implementing individual threat management plans for individuals of concern. As evidenced by other threat assessment and management teams across the country, community members are among a broad set of stakeholders who increase communications addressing mobilization to violence. Utilizing this proven model, HSEMA will develop its threat assessment and management capabilities by partnering with DC agencies/departments to effectively use existing resources and work with individuals most at risk of committing targeted violence.²

Program Objective(s): To accomplish these goals, HSEMA will dedicate personnel and resources to align internal agency policies, processes, and plans to meet the purposes of the DHS FY2021 TVTP Grant Program. HSEMA will bring together agencies/departments across DC to unify and integrate threat assessment and management efforts into a center. The NTIC will prioritize the development of its threat assessment and management capabilities. The MVAT will serve as the benchmark training to educate and raise awareness about detecting, preventing, and countering individuals or groups mobilizing to violence. The project will include the following objectives and deliverables:

1. **In-Person, Customized MVAT:** The MVAT will continue to meet a critical training need for local law enforcement, faith-based institutions, schools, and higher education institutions. The

¹ U.S. Department of Homeland Security. *Strategic Framework for Countering Terrorism and Targeted Violence's Objective 3.1.* https://www.dhs.gov/sites/default/files/publications/19_0920_plcy_strategic-framework-countering-terrorism-targeted-violence.pdf

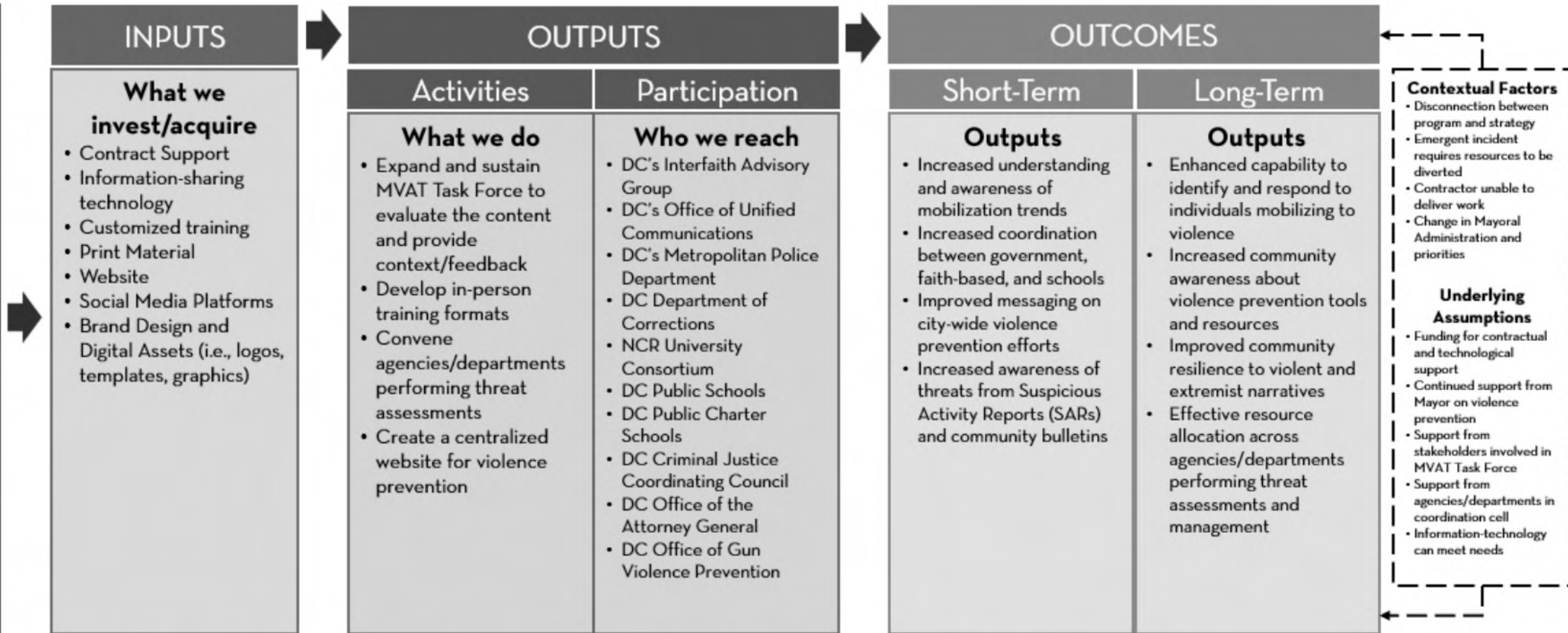
² U.S. Department of Homeland Security. *Strategic Framework for Countering Terrorism and Targeted Violence's Objective 3.3.* https://www.dhs.gov/sites/default/files/publications/19_0920_plcy_strategic-framework-countering-terrorism-targeted-violence.pdf

training will address the needs of the MVAT Taskforce, implemented within their respective organization, and periodically updated to ensure the relevance of content. As DC begins to re-open and is safe to do so feasibly, in-person training formats will be available in communities.

2. **Coordination Cell:** HSEMA will convene the Metropolitan Police Department's Youth and Family Services Division, DC Public Schools, DC Public Charter Schools, DC Criminal Justice Coordinating Council, DC Office of the Attorney General, Consortium of Universities of the Washington Metropolitan Area, the Office of Gun Violence Prevention and other stakeholders engaged in threat assessments and management. This group will serve as a coordination cell within HSEMA to guide violence prevention efforts across DC and bolster their own respective threat assessment capabilities by utilizing the analytical support of the NTIC. The HSEMA will acquire technology to enhance its ability to perform threat analysis by establishing an approach to predicting, detecting, and characterizing threat activity. The information-sharing platform will be implemented in the coordination cell and automate reporting between different agencies, optimize case management, and record-keeping.
3. **Targeted Violence Prevention Center:** TVPC will serve as the central coordination entity of DC-wide violence prevention efforts, including domestic violent extremism, terrorism, school safety, political violence, identity-based violence, and others. The TVPC will proactively engage communities as trusted partners and increase communications addressing mobilization to violence by educating community members on the risks and protective factors of violence. It will serve as the focal point of all DC's violence prevention activities and feature an interactive, robust website and social media presence to raise awareness about the tools and resources within the city.

LOGIC MODEL

Theory of Change: The District of Columbia possesses one of the highest threat profiles in the world. If provided resources and support, then agency stakeholders will raise societal awareness through training and enhance their threat assessment and management capabilities to detect, prevent, and counter-threats.



Likelihood of Success: The proposed strategy and approach will achieve the anticipated outcomes given the commitment by agencies/departments to reduce violence within DC and protect communities. This project will provide a multidisciplinary, integrated strategy and approach to current violence prevention efforts to achieve the Mayor's Violence Prevention policy priorities.

Organization and Key Personnel

HSEMA is the agency responsible for planning and coordination of homeland security and emergency management efforts to ensure that DC is prepared to prevent, protect against, respond to, mitigate and recover from all threats and hazards. Based in HSEMA is the NTIC who works in partnership with fusion centers in Maryland and Virginia and the Federal government to conduct regional analysis and share information on terrorism, crime, and natural hazards.

The NTIC is one component of the national network of fusion centers, which the U.S. Department of Homeland Security has sanctioned as a critical strategic initiative for sharing information across a range of natural and human-made threats. The consortium is comprised of three centers responsible for producing a comprehensive analysis to enhance decision-making and situational awareness for executive leadership, first responders, and the public. Each center produces high-impact, quality intelligence in its area of expertise.

- **Analysis Center** is a central hub for all tactical and strategic analysis for first responders, the broader intelligence community, and critical infrastructure partners. The center provides daily intelligence to law enforcement and first-responder communities while looking at long-term trend analysis—the building block for regional estimates and strategic warning.
- **Cyber Center** is the one-stop-shop for cybersecurity information sharing, threat analysis, and incident reporting. The center focuses on increasing regional resiliency to cyber-attacks by providing situational awareness and the widespread adoption of best practices.
- **NCR Watch** is a constant and reliable source for regional information. The center provides around-the-clock alert notifications and develops a common operating picture supporting coordination and collaboration on emerging incidents across the National Capital Region (NCR).

John Mein, Program Manager, NTIC

John Mein serves as the Bureau Chief for the Counterterrorism and Targeted Violence Prevention Unit in the NTIC. He supervises a team of intelligence analysts who coordinates with DC and Federal partners to ensure real-time information sharing and intelligence needs are met by stakeholders.

Before joining the NTIC, Mein served as the Deputy Director of Operations Engagement in the Executive Office of the Mayor's Office of Neighborhood Safety, where he gained experience working directly with families impacted by homicides and violent crime through the coordination of the Community Stabilization Protocol response. He also managed the budget and financial planning, including supervising the office's procurement and grants management team. Mein has served in many other roles within DC, including Community Outreach Specialist in the Office of the Deputy Mayor of Public Safety and Justice, Community Outreach Specialist in the Metropolitan Police Department, and Social Service Officer in the DC Department of Youth Rehabilitation. He brings tactical experience from responding to crises and emergencies during this service as a Police Officer in the Metropolitan Police Department.

Mein holds a bachelor's degree in Natural Resource Policy and Administration from North Carolina State University and has studied at Oxford University. He holds certifications and training in Safe Crisis Management, Emergency Trauma Technician (ETT), Trauma-Informed Care, and Gang Investigations and Intelligence.

The proposed project will be managed by two project managers (contractors) directly managed by John Mein, NTIC Program Manager. The project managers will be selected based upon their experience and abilities in technology, project management, training design, and stakeholder engagement. The ideal project manager will have a portfolio of experience managing projects and effectively managing memorandums of understanding and multi-lateral agreements. The project managers will oversee the

MVAT Task Force and the implementation and customization of the training. This individual will be responsible for operationalizing attendee feedback and leveraging the fusion center for new mobilization research to update content. The project managers will also oversee the creation of the TVPC, manage the coordination cell, procure the information-sharing platform, ensure its architecture meets the requirements developed by the coordination cell, and design and identify the implementation methods for system training and continuity. These individuals will be responsible for coordinating all meetings for coordination cell and maintaining targets for program execution. The project managers will develop needed Memorandums of Agreement/Understanding (MOA/Us) to support stakeholder engagement, a policy that guides further collaboration, and standard operating procedures that can be easily incorporated across the NTIC.

The proposed project will be staffed by two investigators (contractors) directly managed by John Mein, NTIC Program Manager. The investigators will be selected based on their experience and abilities in threat assessment, background investigation, and violence prevention. The ideal investigator will have a portfolio of experience conducting thorough, timely, and expedited violence risk assessments for communities. The investigators will proactively coordinate open-source monitoring to identify potential threats to DC, work with the coordination cell for information gathering concerning threat assessment issues and/or behaviors and develop and implement standard operating procedures for threat assessment and management. These individuals will work with the coordination cell to provide threat assessment and management training, case management, and develop intelligence products. The investigators will also work closely with DC Metropolitan Police Department (MPD), U.S. Secret Service (USSS), the Federal Bureau of Investigation (FBI), U.S. Capitol Police (USCP), and Federal Protective Services (FPS), and other law enforcement entities on criminal investigators, when appropriate.

Sustainability

The capabilities underway and developed through this project will be sustained and formalized within HSEMA following the period of performance in the following ways. First, the MVAT will be delivered to communities in-person formats by the NTIC, complementing the online format of the training developed under the FY2020 TVTO Grant Program. The training will be integrated within the HSEMA's Learning Management System and will be periodically updated. The MVAT will be incorporated within the TVPC as one of its premier community training programs and further its mission. Second, threat assessment and management capabilities will be developed in the NTIC, and a coordination cell will be created to assist with detecting, preventing, and countering individuals or groups mobilizing to violence. The coordination cell will meet periodically to keep other DC agencies/departments informed of violence prevention efforts and utilize an information-sharing platform to build a common operating picture of the threats across DC. The HSEMA will sustain the cost of the technology. Two investigators will perform threat assessment and management; support information flow and operations within the coordination cell. Third, the TVPC will become a central component to the NTIC and provide high-impact, quality intelligence, and proactive engagement with stakeholders across the region. The entity will be an operational component within the HSEMA and be provided resources and authority to complete its mission of preparing, preventing, protecting against, responding to, mitigating, and recovering from all threats and hazards. Upon the end of contractual services, the project manager and investigators responsibilities will be incorporated into a full-time employee's workload and under the oversight of the NTIC Program Manager.

Under the DHS's FY2020 TVTO Grant Program, HSEMA ensured the project's sustainability by allocating funding to retain the project manager to continue the activities outlined in the project.

Additional funding is being requested to acquire project management support to develop the in-person formats of the training and periodically updated the content.

Budget Detail and Narrative

The Raising Societal Awareness total project costs exceed 50% from the targeted award amount listed due to the desire of the HSEMA to expand the MVAT to more stakeholders, customize training modules to meet the specific needs of the community, and deliver in-person training once it is safe to do so feasibly. These efforts require additional personnel to provide technological, project management, and training design.

Severability of Proposed Projects: The two proposed projects are linked— The Raising Societal Awareness Project is focused on individual community members and is a component of the Threat Assessment and Management Teams Project focused on unifying interagency efforts. These projects are two halves of a whole initiative to integrate violence prevention efforts across DC. If and should funding for the entire proposal is insufficient, HSEMA prioritizes funding for the Threat Assessment and Management Teams Project.

Prioritization of Proposed Projects: If and should funding for the entire proposal is insufficient, HSEMA prioritizes funding for the following: 1) Threat Assessment and Management Teams Project; and 2) Raising Social Awareness Project.

A. Personnel

There are no anticipated personnel costs needed to complete the objectives to the satisfaction of HSEMA and U.S. Department of Homeland Security.

B. Fringe Benefits

There are no fringe benefits budgeted for this project.

C. Travel

Total staff travel costs budgeted for this project are \$600.

- Raising Social Awareness Project: \$300 for anticipated travel costs.
- Threat Assessment and Management Teams Project: \$300 for anticipated travel costs.

D. Supplies

There are no supplies budgeted for this project.

E. Contractual

Total contractual costs budgeted for this project are \$735,000.

- Raising Social Awareness Project: \$329,700 for anticipated contractual costs.
 - Two (2) Project Managers budgeted at \$320,000 (\$80,000 per year for two years)
 - Learning Management System Licenses budgeted at \$9,700 (\$4,850 per year for two years)
- Threat Assessment and Management Teams Project: \$405,300 for anticipated contractual costs.
 - Two (2) Project Investigators budgeted at \$360,000 (\$90,000 per year for two years)

- Communications Support (e.g., website development, branding, and marketing) at \$45,300 for two years

F. Other

There are no other costs budgeted for this project.

G. Total Direct Costs

Total direct costs budgeted for this project are \$735,600.

- Raising Social Awareness Project: \$330,000 for anticipated direct costs.
- Threat Assessment And Management Teams Project: \$405,600 for anticipated direct costs.

H. Indirect Costs

There are no indirect costs budgeted for this project.

I. Total Project Costs

Total project costs budgeted for this project are \$735,600.

Project 1: Raising Societal Awareness	
Budget Category	Federal Request
Personnel	\$0
Fringe Benefits	\$0
Travel	\$300
Supplies	\$0
Contractual	\$329,700
Other	\$0
<i>Total Direct Costs</i>	\$330,000
Indirect Costs	\$0
TOTAL PROJECT 1 COSTS	\$330,000

Project 2: Threat Assessment and Management Teams	
Budget Category	Federal Request
Personnel	\$0
Fringe Benefits	\$0
Travel	\$300
Supplies	\$0
Contractual	\$405,300
Other	\$0
<i>Total Direct Costs</i>	\$405,600
Indirect Costs	\$0
TOTAL PROJECT 2 COSTS	\$405,600

TOTAL APPLICATION COSTS	
Budget Category	Federal Request
Personnel	\$0
Fringe Benefits	\$0
Travel	\$600
Supplies	\$0
Contractual	\$735,000
Other	\$0
<i>Total Direct Costs</i>	\$735,600
Indirect Costs	\$0
TOTAL PROJECT COSTS	\$735,600

Appendix A: OTVTP Implementation & Measurement Plan

You should modify the Implementation & Measurement Plan (IMP) template to the number of goals your specific project requires. For *each* goal in the IMP, create an Implementation Plan table *and* a Measurement Plan table. Please use the definitions provided in the IMP guidance document when crafting your plan. Draft, in the box below, the overarching goal statement for the project. Following completion of the IMP, each grantee is expected to complete the Risk Assessment & Mitigation Plan in Appendix A.

In the Implementation Plan table:

- Type each activity in a separate row; add as many rows as needed.
- Arrange activity rows chronologically by the start date of the activity.
- This IMP should span both years of performance under this grant program.

In the Measurement Plan table:

- Type each performance measure/indicator in a separate row.
- Map each performance measure to the relevant activity
- Include indicators that will help measure the results of the project; it is not necessary to have more than one indicator if that indicator sufficiently measures results.
- Identify and/or design data collection methods to be used to obtain the data that will be reported on quarterly.
- Ensure attention to collection of data that can be broken down by sex and age of project participants or beneficiaries.
- The information in the “Performance Measures” column of the Measurement Plan should align with the information in the “Anticipated Outputs” column of your Implementation Plan

NOTE: Data collection methods should be specific and timebound. Any expenses incurred from the collection of data must come from the grant already awarded. No additional funds will be made available by DHS for this purpose.

Organization Name	District of Columbia Homeland Security and Emergency Management Agency
Project Title	District of Columbia’s Targeted Violence Prevention Center
Grant Number	DHS-21-TTP-132-00-01
Grant Implementation Period	10/01/2021 – 09/30/2023

Project Goal Statement

The District of Columbia (DC) Homeland Security and Emergency Management Agency (HSEMA) will convene stakeholders across the DC to unify and integrate threat assessment and management efforts and Mobilization to Violence Awareness Training (MVAT) into the Targeted Violence Prevention Center (TVPC). TVPC aims to share tools and resources, educate, and raise societal awareness about identifying and responding to individuals at-risk of mobilizing. By doing so, HSEMA will improve DC agencies/departments ability to perform threat analysis by establishing an approach to predicting, detecting, and characterizing threat activity. Further, the center will proactively engage communities as trusted partners and increase communications addressing mobilization to violence and improving coordination between Federal, regional, state, and local partners.

Target Population

The target population for MVAT services is estimated to be 5,500 individuals associated with DC's Interfaith Preparedness Advisory Group (120 people), DC's Office of Unified Communications (100 people), DC's Metropolitan Police Department (3,500 people), DC Fire and EMS (200 people), DC Department of Corrections (1,000 people), DC's School Safety Alliance (50 people) and the National Capital Region University Consortium (500 people) because of their role in detecting, preventing, and countering individuals or organizations mobilizing to violence.

The target population for the TVPC is estimated to be 762,000 people associated with DC Public Schools (48,000 students), DC Public Charter Schools (39,000 students), Consortium of Universities of the Washington Metropolitan Area (300,000 students), and private businesses (375,000 employees) because of their ongoing threat assessment and management efforts within their respective communities.

Goal 1: DC increases societal awareness of violent extremism, risk factors, and behaviors of those mobilizing to violence.

- **Objective 1.1:** Develop 2-3 customized training modules to address the specific training needs of the MVAT Task Force.
- **Objective 1.2:** Deliver in-person training to at least 25% percent of the targeted population once it is safe to do so feasibly.
- **Objective 1.3:** Increase by 75% the understanding and awareness of risk and protective factors of violent extremism of training participants by the end of the project's performance period.

Goal 1 IMPLEMENTATION PLAN

Objectives	Activity	Inputs/Resources	Time Frame	Anticipated Outputs
Objective 1.1: Develop 2-3 customized training modules to address the specific training needs of the MVAT Task Force. Objective	Activity 1.1.1: Collect feedback from MVAT stakeholders to customize the training module to meet stakeholder specifications	MVAT expertise, data collection, contractor support	2021 Q4	Stakeholder feedback and training content
	Activity 1.1.2: Update content and design materials for MVAT training curriculum	MVAT expertise, data collection, contractor support, training design	2021 Q4	2-3 training modules in the MVAT Training Curriculum
Objective 1.2: Deliver in-person training for at least 25% percent of the targeted population once it is safe to do so feasibly.	Activity 1.2.1: Determine sites and stakeholders interested in training	MVAT expertise, survey, contractor support	2022 Q1	30 interested stakeholders request in-person training
	Activity 1.2.2: Host in-person training on MVAT curriculum within stakeholder communities	MVAT expertise, meeting facility, contractor support	2022 Q2 – 2023 Q3	At least 15 training completed
Objective 1.3: Increase by 75% the understanding and awareness of risk and protective factors of violent extremism by the end of the project's performance period.	Activity 1.3.1: Assessment training participants on knowledge of risk and protective factors of violent extremism	MVAT expertise, survey, contractor support	2021 Q4 – 2023 Q3	Measurable increase by 75% of understanding of risk and protective factors of violent extremism of training participants

Goal 1 MEASUREMENT PLAN

Activity #	Performance Measures	Data Collection Method and Timeframe
Objective 1.1: Develop 2-3 customized training modules to address the specific training needs of the MVAT Task Force.	# customized training requested and # of individuals participating	Data Collection Method: # customized training requested, and individuals participating will be recorded and tracked Timeframe: October 2021 – December 2021
Objective 1.2: Deliver in-person training to at least 25% percent of the targeted population once it is safe to do so feasibly.	# of in-person training delivered and # of individuals participating	Data Collection Method: # of training and individuals participating will be recorded and tracked Timeframe: April 2022 – September 2023
Objective 1.3: Increase by 75% the understanding and awareness of risk and protective factors of violent extremism by the end of the project's performance period.	# of individuals participating in training	Data Collection Method: A survey will be conducted at the beginning and the end of training to assess understanding and awareness of risk and protective factors of violent extremism. Timeframe: October 2021 – September 2023

Goal 2: DC effectively allocates resources across agencies/departments performing threat assessments and management and better protects communities.

- **Objective 2.1:** Assemble a coordination cell of at least five agencies/departments engaged in threat assessment and management.
- **Objective 2.2:** Implement an information-sharing platform to gather intelligence to create Suspicious Activity Reports (SARs) on targeted violence activity, including domestic violent extremism, terrorism, school safety, political violence, identity-based violence, and others.
- **Objective 2.3:** Implement an information-sharing platform to gather intelligence to create a monthly community bulletin on targeted violence activity, including domestic violent extremism, terrorism, school safety, political violence, identity-based violence, and others.

Goal 2 IMPLEMENTATION PLAN

Objectives	Activity	Inputs/Resources	Time Frame	Anticipated Outputs
Objective 2.1: Assemble a coordination cell of at least five agencies/departments engaged in threat assessment and management.	Activity 2.1.1: Bi-Weekly coordination cell meetings	MVAT expertise, meeting facility, contractor support	2021 Q4 – 2023 Q3	48 coordination cell meetings by the end of the performance period
Objective 2.2: Implement an information-sharing platform to gather intelligence to create Suspicious Activity Reports (SARs) on targeted violence activity, including domestic violent extremism, terrorism, school safety, political violence, identity-based violence, and others.	Activity 2.2.1: Collecting and aggregating information on the threat landscape from an information-sharing platform	Coordination cell reporting, intake form, analytic tools, contractor support	Monthly starting Q1 2022 to 2023 Q3	24 monthly SARs by the end of the performance period
Objective 2.3: Implement an information-sharing platform to gather intelligence to create a monthly community bulletin on targeted violence activity, including domestic violent extremism, terrorism, school safety, political violence, identity-based violence, and others.	Activity 2.3.1: Collecting and aggregating information on the threat landscape from an information-sharing platform	Coordination cell reporting, intake form, analytic tools, contractor support	Monthly starting Q1 2022 to 2023 Q3	24 monthly community bulletins by the end of the performance period

Goal 2 MEASUREMENT PLAN

Activity #	Performance Measures	Data Collection Method and Timeframe
Objective 2.1: Assemble a coordination cell of at least five agencies/departments engaged in threat assessment and management.	# of Federal, regional, state, and local law enforcement, schools, universities, and others engaged in threat assessment and management.	Data Collection Method: # of individuals participating will be recorded and tracked. Timeframe: January 2021 – September 2023
Objective 2.2: Implement an information-sharing platform to gather intelligence to create Suspicious Activity Reports (SARs) on targeted violence activity, including domestic violent extremism, terrorism, school safety, political violence, identity-based violence, and others.	# of SARs created, size, and type of audience receiving SAR	Data Collection Method: # of SARs, size, and type of audience will be recorded and tracked. Timeframe: January 2022 – September 2023
Objective 2.3: Implement an information-sharing platform to gather intelligence to create a monthly community bulletin on targeted violence activity, including domestic violent extremism, terrorism, school safety, political violence, identity-based violence, and others.	# of monthly bulletins created, size, and type of audience receiving community bulletin	Data Collection Method: # of community bulletins, size, and type of audience will be recorded and tracked. Timeframe: January 2022 – September 2023

Goal 3: HSEMA establishes the TVPC to gain public support and sharing tools & resources for prevention activities that enhance resilience to violent and extremist narratives.

- **Objective 3.1:** Improve communication violence prevention initiatives and increase the number of individuals requesting resources such as MVAT by 10% outside of the target population.

Goal 3 IMPLEMENTATION PLAN

Objectives	Activity	Inputs/Resources	Time Frame	Anticipated Outputs
Objective 3.1: Improve communication violence prevention initiatives and increase the number of individuals requesting resources such as MVAT by 10% outside of the target population.	Activity 3.1.1: Inventory the threat assessment and management programs and initiatives across DC	Coordination cell reporting, intake form, analytic tools, contractor support	2021 Q4	List of threat assessment and management programs and initiatives
	Activity 3.1.2: Develop branding and digital assets (i.e., logos, templates, graphics)	Contractor support	2022 Q1 – 2022 Q3	Communications plan and digital assets (i.e., logos, templates, graphics)
	Activity 3.1.3: Launch a website and social media platforms	Contractor support	2022 Q4	Branded website and social media platforms

Goal 3 MEASUREMENT PLAN

Activity #	Performance Measures	Data Collection Method and Timeframe
Activity 3.1.1: Inventory the threat assessment and management programs and initiatives across DC	# of Federal, regional, state, and local law enforcement, schools, universities, and others engaged in threat assessment and management.	Data Collection Method: A intake form will be shared with coordination cell partners to determine what threat assessment and management program or initiative currently exist. Timeframe: October 2021 – December 2021
Activity 3.1.2: Develop branding and digital assets (i.e., logos, templates, graphics)	Different types of communication methods developed to reach the target population.	Data Collection Method: N/A Timeframe: December 2022
Activity 3.1.3: Launch a website and social media platforms	# of individuals requesting resources such as MVAT through the website or social media platforms.	Data Collection Method: # of individuals requesting resources such as MVAT will be tracked. Timeframe: January 2022 – September 2023

APPENDIX A: RISK MANAGEMENT PLAN

The following risk assessment chart is designed to assist in the identification of potential occurrences that would impact achieving project objectives, primarily those originating externally and that are outside of the organization's control. Risks could include, but are not limited to: economic, social, or political changes; changes to planned partnerships; legal or compliance changes; or other risks unique to this project. Use the chart below to identify these risks; add additional rows if necessary.

Risk Identified	Risk Analysis (brief assessment of the impact the identified risk could/would have on the project)	Risk Management Plan (plan to minimize the impact that the risk presents to the project and adjustments to be made if the risk transpires)
Changing Threat Landscape	The emergence of a disaster or crisis (e.g., hurricane, earthquake, chemical/biologic/radiological/nuclear threat, etc.) may shift priorities throughout the project.	HSEMA would rely on contractors to advance the project as much as possible and assign violence prevention as their only mission assignment.
Loss of Mayoral support due to public dissent	Certain groups may view violence prevention efforts as an effort to target certain communities. The public dissent may cause the Mayor to no longer support the implementation of the plan.	To mitigate public concerns, HSEMA will proactively engage communities as trusted partners and increase communications addressing mobilization to violence by educating community members on the risks and protective factors of violence.
Mayoral Elections	In 2023, Mayor Muriel Bowser term will be term-limited from office. A change in the Mayoral Administration could shift the priorities and goals of the project.	HSEMA will integrate violence prevention within its agency's operation to ensure continuity of services and alignment with its mission.
Interagency Politics	DC agencies/departments may not see the value of the coordination cell and may choose not to participate and, therefore, withhold intelligence.	If interagency politics occur, HSEMA will seek a directive from the Mayor requiring agencies/departments to participate in the coordination cell.
Staffing	Contractors do not complete work. The project cannot meet the goals and objectives outlined by the end of the project's performance period.	HSEMA assigns a full-time employee(s) to staff the project as appropriate to meet goals and objectives by the end of the project's performance period.

Appendix B: Resumes/CV of Key Personnel

JOHN MEIN

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GOVERNMENT OF THE DISTRICT OF COLUMBIA

Mayor's Office of Religious Affairs



TO: The National Capital Region Threat Intelligence Consortium

FROM: Rev. Thomas Bowen

DATE: May 24, 2020

SUBJECT: Letter of Support

The Mayor's Office of Religious Affairs (MORA) lend support to the NTIC's application for grant funding under DHS's FY2021 Targeted Violence and Prevention Program to create and deliver a Mobilization to Violence training and the creation of HSEMA's newest Targeted Violence Prevention Center that will be responsible for producing a comprehensive analysis of threats such as domestic violent extremism, terrorism, school safety, political violence, identity-based violence, and others to enhance decision-making and situational awareness for decision-making and situational awareness for executive leadership, first responders, critical infrastructure partners, and the public. This team will adopt an agile methodology to threat assessments building upon the NTIC's all-crimes, all-hazards approach to prevent terrorism and targeted violence before crime or violence occurs. At the same time, integrating federal, state, and local partners to develop long-term interventions to reduce the number of people who mobilize to violence and those susceptible to radicalization and mobilization within communities.

The Mayor's Office of Religious Affairs works with the faith community to determine their concerns, needs and programs. MORA works to develop collaboration between the government and the faith community.

Expanding the Mobilization to Violence training and the creation of the Targeted Violence Prevention Center would enable our community of faith members and leaders to recognize indicators of potential violence and plan our response to such a situation in the form of reporting.

Respectfully,

Rev. Thomas L. Bowen
Director, Mayor's Office of Religious Affairs





TO: The National Capital Region Threat Intelligence Consortium

FROM: Linda K. Harlee Harper

DATE: 24 May 2021

SUBJECT: Letter of Support

The Office of Gun Violence Prevention lends support to the NTIC's application for grant funding under DHS's FY2021 Targeted Violence and Prevention Program to create and deliver a Mobilization to Violence training and the creation of HSEMA's newest Targeted Violence Prevention Center that will be responsible for producing a comprehensive analysis of threats such as domestic violent extremism, terrorism, school safety, political violence, identity-based violence, and others to enhance decision-making and situational awareness for decision-making and situational awareness for executive leadership, first responders, critical infrastructure partners, and the public. This team will adopt an agile methodology to threat assessments building upon the NTIC's all-crimes, all-hazards approach to prevent terrorism and targeted violence before crime or violence occurs. At the same time, integrating federal, state, and local partners to develop long-term interventions to reduce the number of people who mobilize to violence and those susceptible to radicalization and mobilization within communities.

Building Blocks DC is a place-based, data-driven approach that uses comprehensive block-by-block analysis to pinpoint specific areas where gun violence and gun fire is ever present. Using 2020 crime data District officials identified 151 blocks that represent nearly 2% of all blocks in the city, but were the site of 41% of all gunshot-related crime within the year. The Gun Violence Prevention Emergency Operations Center will work across the identified blocks to create individualized wrap-around plans for support including housing, career and workplace readiness, mental health care, academic support and other government services.

The Gun Violence Prevention EOC engages people most at-risk of becoming a victim or perpetrator of gun violence and focus initial efforts on working with individuals who:

- Have been repeatedly arrested for gun-related offenses;
- Are under active supervision by CSOSA or DYRS;
- Have been previously shot in the District; and
- Have experienced the ripple effects of gun violence.

Building Blocks DC is taking a whole of government approach, in partnership with our most impacted communities, to address the urgent needs of our residents. The Gun Violence Prevention Emergency Operations Center is our infrastructure creating a process to coordinate collective action.

The Gun Violence Prevention Center is staffed by a team of DC government leaders who specialize in emergency management, government services, housing and job training, and mental health and social services. The center is funded by a \$15 million down payment in the Fiscal Year 2021 budget and will be supported with additional investments in the upcoming Fiscal Year 2022 budget.

Our mission is to transform government's approach to providing services, supports and opportunities for those impacted by violence in vibrant communities where residents are empowered to co-create public safety. Our Vision is for DC to be known nationally for innovative, collaborative and transformative efforts to address violence and making our communities safe and healthy for all residents.

Expanding the Mobilization to Violence training and the creation of the Targeted Violence Prevention Center would enable our members to recognize indicators of potential violence and plan our response to such a situation in the form of reporting.

Respectfully,

(b)(6)

Linda K. Harllee Harper
Director, Gun Violence Prevention

TO: The National Capital Region Threat Intelligence Consortium

FROM: Captain David Hong

DATE: May 20, 2021

SUBJECT: Letter of Support

The Metropolitan Police Department's Special Liaison Branch (SLB) would graciously lend support to the NTIC's application for grant funding under DHS's FY2021 Targeted Violence and Prevention Program to create and deliver a Mobilization to Violence training and the creation of HSEMA's newest Targeted Violence Prevention Center that will be responsible for producing a comprehensive analysis of threats such as domestic violent extremism, terrorism, school safety, political violence, identity-based violence, and others to enhance decision-making and situational awareness for decision-making and situational awareness for executive leadership, first responders, critical infrastructure partners, and the public. This team will adopt an agile methodology to threat assessments building upon the NTIC's all-crimes, all-hazards approach to prevent terrorism and targeted violence before crime or violence occurs. At the same time, integrating federal, state, and local partners to develop long-term interventions to reduce the number of people who mobilize to violence and those susceptible to radicalization and mobilization within communities.

The Special Liaison Branch, on top of working with all the communities in the District of Columbia, SLB also works very closely with the historically underserved communities who are susceptible to targeted violence, such as hate bias incidents and hate crimes. The SLB consists of the Asian, Latino, Deaf and Hard of Hearing, LGBT, African and Interfaith Liaison Units.

The "Targeted Violence Prevention Program would greatly aid in coordinated response and information sharing with the community and law enforcement, ultimately enhancing relationships and awareness. Expanding the Mobilization to Violence training and the creation of the Targeted Violence Prevention Center would enable our community and members to recognize indicators of potential violence and plan our response to such a situation in the form of reporting.

Respectfully,

David Hong
Captain
Special Liaison Branch

(b)(6)

TO: The National Capital Region Threat Intelligence Consortium

FROM: Captain Michael Jones Sr.

DATE: 05/21/21

SUBJECT: Letter of Support

The MPD's School Safety Division (SSD) lend support to the NTIC's application for grant funding under DHS's FY2021 Targeted Violence and Prevention Program to create and deliver a Mobilization to Violence training and the creation of HSEMA's newest Targeted Violence Prevention Center that will be responsible for producing a comprehensive analysis of threats such as domestic violent extremism, terrorism, school safety, political violence, identity-based violence, and others to enhance decision-making and situational awareness for decision-making and situational awareness for executive leadership, first responders, critical infrastructure partners, and the public. This team will adopt an agile methodology to threat assessments building upon the NTIC's all-crimes, all-hazards approach to prevent terrorism and targeted violence before crime or violence occurs. At the same time, integrating federal, state, and local partners to develop long-term interventions to reduce the number of people who mobilize to violence and those susceptible to radicalization and mobilization within communities.

The goal of SSD is to work with other stakeholders to support a safe learning environment for all students. The School Resource Officers (SROs) are MPD police officers with specialized training and experience in working with youth and serving as a resource to a school and its staff. The SROs are required to meet all standard police training requirements, support prosecution of any arrests, and possibly respond to emergencies in close proximity to their assigned schools. While the SROs will make arrests when necessary, they work with schools, other District agencies, and community groups to pursue alternative methods for addressing disorder and conflict. In addition, SROs:

- Coordinate mediations and response to conflicts that have happened or may happen off school grounds
- Coordinate MPD's Safe Passage Program to provide safe routes for youth to and from secondary schools
- Provide mentoring and outreach programs, such as seminars, assemblies, and presentations on key topics that may impact youth safety, including bullying, drug use, social media, and gangs;
- Conduct school security assessments focused on crime prevention through environmental design, and participate in safety meetings with the school administration
- Provide support to at-risk youth by conducting home visits to chronic truants or suspended students, and seminars to designated youth; and
- Visit and work with the schools that feed into middle and high schools

Expanding the Mobilization to Violence training and the creation of the Targeted Violence Prevention Center would enable our members to recognize indicators of potential violence and plan our response to such a situation.

Respectfully,

(b)(6)

✓ Captain Michael Jones Sr.
School Safety Division
Metropolitan Police Department

(b)(6)